TUBA CITY UNIFIED SCHOOL DISTRICT NO. 15 Tuba City, Arizona

REQUEST FOR QUALIFICATIONS

CONSTRUCTION MANAGER at RISK PRE-CONSTRUCTION AND CONSTRUCTION SERVICES

RFQ # 15-09-18

TCUSD K-8 CONSTRUCTION

The Office of Business and Finance of the Tuba City Unified School District No. 15 (District), at the direction of the Governing Board (Board), requests a Statement of Qualifications (SOQ) for Construction Manager at Risk (CMAR) Pre-construction and Construction Services for the TCUSD K-8 CONSTRUCTION Interested firms responding to this request (Respondents) who wish their SOQ to be considered must provide their submittal in a sealed envelope, plainly marked "Statement of Qualifications for Construction Manager at Risk Services, RFQ # 15-90-18, TCUSD K-8 CONSTRUCTION, submitted by [Respondents], due January 13, 2015at 1:00 p.m. local time." Responses will be received by the Tuba City Unified School District Office of Business and Finance, North Main Street, Tuba City, AZ 86045.

Please refer to Attachments A and B for all scheduled activities

For all inquiries regarding this Request for Qualifications ("RFQ")
Contact the Project Manager:
Wayne Nez, Sr.
PO Box 67
Tuba City, AZ 86045

928 283-1001

This is a Notice of a procurement process that may result in an award; however, it is not intended to be and should not be construed to be an offer to contract.

December 15, 2014

This RFQ is being issued pursuant to A.A.C. R7-2-1100 et seq., in general, and specifically A.A.C. R7-2-1106 and related regulations, under which the District may procure CMAR services. Timely responses will be opened publicly one-half hour after the time of closing. The name of each firm submitting a timely SOO and any other relevant information, as determined by Tuba City Unified School District #15 ("District), shall be recorded. The record shall be open for public inspection at the time of the SOQ opening. Information relating to the procurement shall be made available to the public as set forth in A.A.C. R7-2-1115(B) or as may otherwise be required by law. All other information shall remain confidential until after the award is made. All information and SOQs submitted will be made available for public inspection after the award has been made except to the extent that, pursuant to A.A.C. R7-2-1115(B)(4), the Respondent has requested, and the District concurs, that certain information remains confidential. The District reserves the right to accept or reject any or all SOQs or any part thereof, and to waive any formality in any SOO as deemed by the District to be in the best interest of the District, or to decline to enter into a contract with any of the applicants. The District reserves the right to extend the time for submission of responses by notification to all parties known to have received a copy of this RFQ, and by such other notice as the District may deem appropriate. This Request for Qualifications shall not commit the District to enter into any agreement to pay any expenses incurred in preparation of any response to this request, or to procure or contract for any supplies, goods or services.

This is a qualifications based selection process and Respondents shall not include any proposed fees or prices in any SOQ, interviews or any other communication with the District. Inclusion of fees or prices in a response may result in its rejection. See A.A.C. R7-2-1106(B)(5). As is provided in this RFQ and in A.A.C. R7-2-1108(B)(4)(c) and (B)(10), interviews may be conducted with at least three but no more than five Respondents, or in such numbers as may be allowed by applicable law. The final list, selection criteria and relative weights may be different than the selection criteria and regular weights used to determine the persons to be interviewed; however, if different selection criteria and relative weights are to be used for interviews they will be timely provided. If no new selection criteria and relative weights are provided to interviewees, the selection criteria and relative weights shall be the same as for the SOO review and as set forth herein. In conducting these interviews, there shall be no disclosure of any information derived from SOQs submitted by competing Respondents. The ranking of Respondents shall be established by adding the SOQ scores to the interview scores. The highest scoring Respondent shall be ranked number one with similar rankings established in the same manner. Following interviews and ranking, a fee negotiation meeting may be conducted with the highest ranked firm on a date and at a place to be specified at a later date. If agreement is not reached on this date, the District will terminate negotiations and proceed to the next ranked firm or terminate the solicitation. At the District's sole option, the negotiation cut-off date may be extended. The District may continue in this manner with subsequently ranked firms until negotiations are successful or the District elects, at its sole option, to terminate the procurement. The District may terminate this procurement process at any time it determines that it is in the best interest of the District to so do.

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TUBA CITY UNIFIED SCHOOL DISTRICT NO. 15 REQUEST FOR QUALIFICATIONS

CMAR Pre-Construction and Construction Services TCUSD K-8 CONSTRUCTION

The Board of the District is seeking a qualified firm to provide CMAR Pre-construction and Construction Services for the TCUSD K-8 CONSTRUCTION Project. The District's purpose in seeking a qualified CMAR with appropriate experience is to ensure the successful design and construction of an efficient and sustainable Project to be delivered on schedule and within the budget stated herein. The term of any contract resulting from this solicitation shall be the date of award through final completion and acceptance by District of the Project, including all related closeout documents. It is intended that the Project shall be ready for use by District as set forth in Project Scope complete in all respects no later than June, 29 2016.

I. PROJECT SCOPE AND BUDGET

The District is located in Coconino County, Arizona, within the boundaries of the District. The Project is the construction and commissioning of the TCUSD K-8 CONSTRUCTION and the Project is located on the District campus at [provide the specific street address]. In general, the Project will include Demolition of any existing improvements Construction of new K-8 schools, Foundation construction, All mechanical and operating equipment such as Plumbing, HVAC, etc. Utility extensions and connections, including but not limited to water, sewer, fire line, electrical, gas, telephone, cable TV and special systems extensions and connections Utility extensions and connections, including but not limited to water, sewer, fire line, electrical, gas, telephone, cable TV and special systems extensions and connections, Construction phase utilities, Landscaping and Professional fees and reimbursable expenses of CMAR's consultants s further described in Attachment A (hereinafter SOW) which is made a part hereof by reference as if fully rewritten herein.

The estimated budget at this time for the construction services to be performed in the construction of the Project is \$23,000.000

The NTE GMP must provide for the complete construction of the Project on a "turn-key" basis, including any temporary or interim facilities required to maintain essential existing campus functions in operation throughout the construction period.

A non-inclusive list of specific major items and work that must be included in the NTE GMP is set forth below. The list is not to be considered all-inclusive and all items and work necessary to fulfill the intent of the overall effort are to be provided within the GMP as well:

- 1. Demolition of any existing improvements.
- 2. Construction of new K-8 schools.
- 3. Foundation construction.
- 4. Site development and construction.
- 5. All Plumbing mechanical and operating equipment such as Heating/Cooling (HVAC), etc.
- 6. Utility extensions and connections, including but not limited to water, sewer, fire line, electrical,

Request for Qualifications for TCUSD K-8 CONSTRUCTION CMAR Services Tuba City Unified School District No. 15 RFQ # 15-09-18_____

gas, telephone, cable TV and special systems extensions and connections.

- 7. Construction phase utilities
- 8. Landscaping.
- 9. Professional fees and reimbursable expenses of CMAR's consultants.
- 10. Mechanical and electrical systems
- 11. Special systems, including but not limited to:
 - Design of systems
 - Incoming service and internal distribution backbone and cabling (voice, data, fiber, Ethernet, cable TV),
 - o Control electronics, telephone instruments, etc.
- 12. Construction surveys and investigations (including Bluestaking).
- 13. Construction quality control.
- 14. Acquisition of any and all required permits from Federal, state, county, local agencies, and tribal entities as may be applicable.
- 15. Procurement, provision, and management of construction inspection and documentation to ICBO standards. This shall be performed by qualified parties provided by CMAR.
- 16. Procurement and management of normal and customary construction materials testing. Testing and documentation shall be performed by a qualified third party to ICBO standards. In general, the District will directly reimburse the actual and appropriate costs of such testing.
- 17. Inflation and escalation as required.
- 18. All liability and builders risk Insurance per minimum statutory requirements.
- 19. Bonding.
- 20. Applicable taxes.
- 21. Coordination and cooperation with any and all other entities participating in construction activities.
- 22. Complete "as-built" documentation.
- 23. Start-up, commissioning, and testing of all systems; and District staff training in operation.
- 24. General conditions.
- 25. CMAR's own construction contingencies.
- 26. A District discretionary contingency allowance in an amount to be stated in the GMP, to be used at the sole discretion of the District.

II. REQUIREMENTS OF CMAR

A Respondent must meet the following requirements to be considered:

- 1. Respondent must be experienced in providing CMAR services for K-12 public school programs. Respondent must demonstrate knowledge of and experience with: school construction as identified in the SOW; current related technological infrastructure, capacity and equipment; mechanical and electronic systems commissioning and operation; and, the ability to ensure Project success by actively contributing to the design and pricing process.
- 2. Respondent must be authorized to do business in the State of Arizona and must possess professional service registrations and construction/contractor's licenses in accordance with applicable statutes, regulations and rules.
- 3. Respondent must be able to demonstrate financial strength appropriate to the scale of the project being managed. This includes adequate bonding capacity and insurance limits.
- 4. Respondent must be knowledgeable of the requirements of the Arizona Revised Statutes, the Arizona Administrative Code and applicable Navajo, federal and local laws.

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- 5. A SOQ must be submitted to the District on or before the time and date and at the place indicated in this RFQ. SOQ's not received by the District on or before the scheduled receipt time as set forth in this RFQ will not be considered.
- 6. The selected CMAR and its sub-contractors will be required to meet the insurance requirements of the District.
- Costs of participating in the selection process, including Interviews with the Selection Committee
 or Board, are solely those of the Respondent; the District will assume no responsibility for any
 costs.
- 8. CMAR must provide full services from an operational office located on the job site using inhouse staff in leadership positions.
- 9. CMAR must maintain adequate, qualified staff to meet District needs. After approval of an original project team, the District reserves the right to approve any personnel changes; such approval shall not be unreasonably withheld.
- 10. CMAR must provide proof of, and maintain all required licenses and registrations throughout the contract period, and ensure that any subcontractors maintain such licenses and registrations. Copies of all relevant required licenses and registrations of the Respondents must be included with the Respondent's SOQ package.
- 11. CMAR must provide proof of and maintain Worker's Compensation and Employer's Liability Insurance as required by law. It is not necessary to provide copies of Certificates of Insurance with the SOQ package. However, the Respondent should at a minimum indicate insurance coverage including company providing coverage. Pursuant to A.A.C. R7-2-1112(C), construction shall not commence until the District and the CMAR execute a written contract for construction services in strict compliance with A.A.C. R7-2-1087, R7-2-1112 and other applicable laws which are adopted in their entirety herein by reference and any ensuing contract for construction services between the parties.
- 12. CMAR must provide proof of and maintain comprehensive general liability insurance with a limit of not less than \$2,000,000 per occurrence and \$2,000,000 aggregate coverage and naming the District as an additional insured party and professional liability insurance including errors and omissions with a limit of not less than \$1,000,000. It is not necessary to provide copies of Certificates of Insurance with the SOQ package. However, the Respondent should at a minimum indicate insurance coverage, including the company providing coverage.

III. SCOPE OF CMAR SERVICES

The District intends to support the funding of this construction project using approved capital funds. Any contract that may arise from this solicitation will be a guaranteed maximum price ("GMP") contract.

The District's Architect/Engineer is EMC2 Group Architects Planners, PC. The District's Project Manager is Wayne Nez, TCUSD, Arizona will serve as the District's representative/main contact for the management of the Project. All references to the District shall be deemed to be a joint reference to District and Project Manager.

The CMAR pre-construction services required will include the following:

- 1. Review and evaluation of District's program, budget, and schedule.
- 2. Key CMAR project personnel shall attend regular meetings with the District, the Project Manager, the Architect/Engineer and other consultants and parties as appropriate to review project status, review design and update the construction cost estimate.

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- 3. Consultation with the District and the design team regarding site use and improvements, phasing of the work, selection of materials, and selection of all building systems and equipment.
- 4. Conduct value engineering, constructability reviews, and detailed cost estimates as appropriate to design phase and as may be required in the design phase, preconstruction contract.
- 5. Prepare and periodically update a Project schedule for District and design professionals' review and approval.
- 6. The CMAR shall coordinate and integrate the Project Schedule with the services and activities of and in consultation with the District, the design team, others as applicable and in the best interest of efficient, high value construction. As design proceeds, the Project schedule shall be updated to indicate proposed activity sequences and duration, critical events, milestone dates for receipt and approval of pertinent information, and submittal of the Guaranteed Maximum Price proposal.
- 7. When Design Development Documents have been prepared by the Architect and approved by the District, and such other times as set forth in any subsequent contract or as may be reasonably requested by the District, the CMAR shall prepare for the review by the District and design team, and approval by the District, a more detailed cost estimate with supporting data.
- 8. During the preparation of Construction Documents, the CMAR shall update and refine the cost estimate as required by any subsequent agreement of the parties or as may be reasonably requested by the District. If any estimate submitted to the District exceeds the previously approved estimates, the CMAR shall make recommendations to the District and Architect to reduce the cost of the Project. In no case will the Project be allowed to exceed the project budget, other than pursuant to Change Orders requested by the District.
- 9. The CMAR shall recommend to the District and Architect a schedule for procurement of long-lead time items that will constitute part of the Work as required to meet the Project schedule.
- 10. At the construction document completion percentage as determined by the District at its sole discretion, the CMAR will propose a Guaranteed Maximum Price for the Project pursuant to and in strict compliance with the contract between the parties setting forth all costs noted therein. In no case will the total Project cost exceed the Project Budget stated herein.
- 11. Other pre-construction services as may be established by contract and as are inferable therefrom. In the event of a conflict between this RFQ and a subsequent contract between the parties, the contract shall control.

Pursuant to A.A.C. R7-2-1112(C), construction services may not commence until the District and the CMAR execute a written contract for construction in strict compliance with A.A.C. R7-2-1048, R7-2-1112 and other applicable laws which are adopted herein and in any ensuing contract. If the District and the CMAR are unable to agree upon the terms of the GMP, the District will proceed as allowed by the Contract or may take such other action as may be allowed by law. Subsequent to the failure to agree upon a GMP, the District reserves the right to use any and all materials developed during the term of the Preconstruction Services Contract initially entered into pursuant to this RFQ with a subsequent CMAR or other contractor. The District also reserves its right to bid this Project through conventional or other alternative bidding practices.

If a GMP is agreed to and a contract is established, the successful firm will be responsible for the construction of the Project described in this RFQ and any subsequent contract between the parties. The CMAR services required for the construction phase will include, but are not limited to the following:

- Conduct and document a subcontractor selection process that is in strict compliance with A.A.C. R7-2-1107(B)(4)(b), 1108(B)(11) and 1112(G) and (H). Enter into an "At-Risk" contract with all subcontractors, material suppliers and equipment suppliers necessary for the construction of the Project.
- 2. Schedule and conduct weekly construction phase meetings.

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- 3. Provide continuous on-site CMAR services throughout the construction phase. The management shall include, but is not limited to:
 - a. Regular job site meetings and minutes.
 - b. Maintain daily on-site project log and schedule report.
 - c. Oversee quality assurance testing and inspection programs.
 - d. Monitor construction management staff and subcontractor work performance for deficiencies.
 - e. Oversee construction management staff and subcontractor safety programs.
 - f. Maintain master set of construction documents on-site to include all ASI's and supplemental sketches and provide copies to all subcontractors concerned.
- 4. Develop, update and maintain master Project schedules, detailed construction schedules, submittal schedules, inspection schedules and occupancy schedules.
- 5. Process payment request for approval.
- 6. Report potential budget and schedule variances and prepare recovery plans.
- 7. Coordinate surveyors, special consultants, and testing lab services contracted by District as required.
- 8. Administer post construction closeout and warranty collection, start-up and transition to operation.
- 9. Provide construction program accounting and reporting to the District as required.
- 10. The CMAR will be required to work with the Architect of record, the District, and the District's agents on the Project, submit pay requests for approval, issue RFI's when necessary and assist the District and Architect as required for the timely completion of the Project.
- 11. The CMAR will be required to work with and coordinate their activities with any third party contracts or contractors that the District provides for this Project.
- 12. The Project will be built with an "open book" philosophy. All actual cost information will be made available by the CMAR to the District during the entire process upon reasonable request by the District.
- 13. Other construction services, procedures and requirements and other performance requirements inferable therefrom may be established by a subsequent written contract between the parties. In the event of a conflict between this RFQ and a subsequent written contract between the parties, the contract and contract documents as listed therein shall control.

IV. GENERAL SUBMITTAL INFORMATION

- Submit a Statement of Qualifications in a clearly marked sealed envelope in accordance with instructions contained in this RFQ. Furnish the number of copies as instructed in this RFQ. Faxed responses of any kind are not acceptable. Electronic responses of any kind are not acceptable.
- 2. The District is not liable for any costs incurred by the Respondents prior to the issuance of an executed contract. The District will assume no responsibility for costs incurred in the preparation or submission of responses to this RFQ.
- 3. Firms responding to this RFQ shall make themselves available for interviews with the District's Selection Committee at the time and place as may be established by the District.
- 4. The contents of the Statement of Qualifications of the successful firm will become part of the contractual obligations.
- 5. Questions and/or concerns regarding this RFQ may be filed in writing with the District representative listed on the front page of this RFQ. All requests for information shall be submitted no later than five days prior to the SOQ due date. Only an interpretation or correction given by the District representative in writing shall be binding, and Respondents

- are advised that no other source is authorized to give information concerning this RFQ, or to explain or interpret this RFQ and the selection process. No oral interpretation will be given on any part of the RFQ documents. All interpretations and supplemental instructions will be in the form of written Addenda to this RFQ.
- 6. Selection Committee members, Board members, and District personnel are not to be contacted prior to the School Board's decision to approve or reject the Selection Committee's recommendation. Specifically, this NO-CONTACT PERIOD will commence on the initial date of the advertisement for the Request for Qualifications and continue through and include the date the District Board makes its determination to approve or reject the Selection Committee's recommendation. At the District's discretion, failure to comply with this requirement will be grounds for disqualification.
- 7. Each Respondent is solely responsible for the delivery of its SOQ to the stated location by the time and date specified. All interested parties are strongly warned not to rely upon delivery services and "overnight mail" to make timely deliveries.
- 8. A Pre-Submittal Conference will be held on the date indicated in Attachment B of this RFQ. The purpose of this conference will be to clarify the contents of this solicitation in order to prevent any misunderstanding of the District's intentions. Any doubts as to the requirements of this solicitation or any omission or discrepancy should be presented to the District at this conference. The District will then determine the appropriate action necessary, if any, and issue a written addendum to the solicitation. Oral statements or instructions made at the conference will not constitute a modification to this solicitation unless confirmed in writing by addenda.
- 9. All SOQs must be submitted in accordance with the requirements of this RFQ and include the forms provided herein by the District. All information required in the Request for Qualifications must be provided to constitute an acceptable SOQ. SOQs that are incomplete in the judgment of the District will be rejected
- 10. SOQs shall be date and time stamped at time of receipt by the District. They shall be accepted up to and no later than the time indicated in this RFQ. Any SOQ delivered after this time will be recorded and retained in the procurement file unopened. Any entity submitting a late SOQ shall be so notified. A Respondent has sole responsibility for delivery of their SOQ on time at the place specified, whether sent or delivered in person. Telephone responses or SOQs sent via facsimile will not be accepted. At any time prior to the specified response due time and date a designated representative of the firm with written authorization may withdraw the submittal. Telegraphic, telephone, or facsimile withdrawals will not be allowed.
- 11. All SOQs will be made available for public inspection as required by law and after the award has been made, except to the extent that the Respondent has designated, AND THE DISTRICT CONCURS, pursuant to R7-2-1006 and 1115(B)(4), that certain information remains confidential. If a Respondent believes that a SOQ, specification, or protest contains trade secrets or other proprietary data that should remain confidential and not be disclosed as required in A.R.S. § 39-121 and A.A.C. R7-2-1029(c), a written statement advising the District of this shall accompany the SOQ, and the INFORMATION IS TO BE IDENTIFIED WHEREVER IT APPEARS. SOQS SUBMITTED REQUESTING THAT THE ENTIRE SOQ BE HELD CONFIDENTIAL MAY BE REJECTED AS NON-RESPONSIVE.
- 12. The submission of a SOQ will indicate that the Respondent has read all instructions herein, that the Respondent understands the requirements and can supply the services specified.
- 13. No alterations, erasures or additions are to be made in the typewritten or printed matter, unless initialed in ink by an authorized representative of the Respondent. All corrections made by the Respondent prior to the opening shall be initialed and dated by the Respondent. No changes or corrections will be allowed after Statements of Qualifications have been opened.

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- 14. All information required by this RFQ except the signature shall be typewritten and legible. SOQs that are illegible or vague in the judgment of the District will be rejected. The response shall contain a manual signature of an authorized representative of the responding firm; facsimile copies or electronic signatures will not be accepted. SOQs not properly signed will be considered non-responsive. Receipt of solicitation addenda must be acknowledged by signing and returning the attached acknowledgement document with the SOO.
- 15. All information, copies of SOQs, and any supporting or other related materials submitted in response to this Request for Qualifications shall become the property of the District and will not be returned.

V. SELECTION COMMITTEE PROCESS OVERVIEW

The District shall initiate an appropriately qualified selection committee for this RFQ pursuant to and in strict compliance with A.A.C. R7-2-1107, which is adopted as if fully rewritten herein by reference. The District will appoint a Selection Committee that will independently read, review and evaluate each SOQ and selection will be made based on the SOQ evaluation criteria listed herein. The Selection Committee will have no more than seven members and will include one person who is a senior management employee of licensed contractor, licensed under Arizona law and regulations, and one person who is an architect or engineer who is registered pursuant to A.R.S. §32-121, at least one School District representative. The District shall ensure that the selection committee members are competent to serve on the selection committee. Non-school employees serving on the selection committee shall not receive compensation from the District for performing this service, but the District may reimburse non-school District members of the selection committee for travel, lodging and other expenses incurred in connection with service on this selection committee. The firms submitting SOQs shall include information on the evaluation criteria set forth below, each to be weighted in scoring according to the available points listed.

- 1. The Selection Committee will review and score all SOQs received within the scheduled time based on the evaluation criteria set forth below, and will identify at least three, but not more than five, Respondents with whom interviews will be conducted.
- 2. The Selection Committee will evaluate and score the firms with whom interviews are conducted based on each of the evaluation criteria set forth below and/or as those firms may be informed by the District prior to the discussions.
- 3. The scores from the SOQ review and discussions will be combined to identify a short list of three firms. The selection of the short list and order of preference will be based on demonstrated competencies and qualifications only using the criteria identified above.
- 4. The District shall conduct negotiations with Respondents on the final list as allowed by and in strict compliance with A.A.C. R7-2-1110(D) and the negotiations shall include consideration of compensation and other contract terms that the District determines to be fair and reasonable to the District. If the District is not able to negotiate a satisfactory contract with the highest qualified Respondent on the final list, at compensation and on other contract terms the District determines to be fair and reasonable, the District may formally terminate negotiations with that Respondent and then undertake negotiations with the next most qualified Respondent on the final list and sequence until an agreement is reached or the District, at its sole discretion, determines it is in the best interest to terminate the procurement and reject all persons on the final list.

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During the course of the selection process, all prospective CMAR firms and their agents or representatives are cautioned not to contact Governing Board members, Selection Committee members, or District staff, or attempt to persuade or promote through other channels.

VI. SOQ CONTENT, FORMAT, AND SCREENING CRITERIA

Respondents must provide the following information in the sequence and format prescribed below. Statements of Qualifications that do not comply with these instructions or that do not include the requested data may not be considered. Supplemental materials providing additional information may be attached, but the information specified below is to be provided in the specified format by all firms submitting. Respondents are cautioned that failure to adhere to these instructions is likely to negatively affect the assignment of available points. Statements of Qualifications should be plastic comb or spiral bound. Do not submit three-ring binders. The cover shall be clearly marked to identify the Project and the Respondent. Limit an SOQ to not more than thirty 8 1/2 inch X 11 inch pages printed on one side, including covers and dividers, and excluding financial information. Oversize pages will be counted as two pages. Submissions in excess of thirty pages will not be disqualified; however, a lack of clarity, conciseness and brevity in an SOQ is likely to negatively affect the assignment of available points. EACH RESPONDENT MUST SUBMIT ONE ORIGINAL, CLEARLY MARKED "ORIGINAL", AND EIGHT COPIES OF THE REQUIRED SUBMITTAL INFORMATION LISTED BELOW. The Selection Committee will objectively evaluate each Respondent's SOQ in accordance with the criteria listed below and assign any available points as indicated.

Letter of Introduction and Interest

(No points assigned)

This letter shall be on company letterhead and include specific reason(s) why the firm would be a good choice for the Project. Confirm the availability of the key personnel identified in the SOQ. Specifically state that reasonable diligence has been exercised in the preparation of the SOQ and that all contents are true, accurate, and complete to the best of the signer's knowledge. Specifically state that no objections are taken to the contents of this RFQ, or specifically identify and explain any RFQ item to which an exception is taken. Exceptions taken may render an SOQ non-responsive, and exceptions taken may be considered in scoring the SOQ under relevant scoring criteria. The SOQ marked as original shall be manually signed in ink by an officer or partner of the responding firm. Please address the letter as follows:

Dr. Harold Begay, Superintendent Tuba City Unified School District No. 15 P.O. Box 67 Tuba City, AZ 86045

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(No points assigned)

The Table of Contents shall list all SOQ sections as listed below.

(Please tab the following SOQ sections by letter as indicated below)

A. Firm Information

(10 points available)

Provide the following:

Request for Qualifications for TCUSD K-8 CONSTRUCTION CMAR Services Tuba City Unified School District No. 15

RFQ # 15-09-18_____

Name of Firm

Address of principal office

Phone and Fax

Form of Business Organization (Corporation, Partnership, Individual, and Joint Venture, other)

Year Founded

Primary Individual to Contact

Organizational chart

Answer the following questions.

- 1. How many years has your organization been in business as a contractor?
- 2. How many years has your organization been in business under its present name? Under what other or former names has your organization operated?
- 3. If your organization is a corporation, answer the following: Date of incorporation, State of incorporation, President's name, Vice-President's name(s), Secretary's name, and Treasure's name.
- 4. If your organization is a partnership, answer the following: Date of organization, type of partnership (if applicable), names of general partner(s).
- 5. If your organization is individually owned, answer the following: Date of organization, name of owner.
- 6. If the form of your organization is other than those listed above, describe it and name the principals.
- 7. List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration and license numbers, if applicable.
- 8. List jurisdictions in which your organization's partnership or trade name is filed.
- 9. List valid Arizona Contractor's licenses and include copies.

Provide the following financial information.

1. Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Current Assets

Net Fixed Assets

Other Assets

Current Liabilities

Other Liabilities

CMAR must demonstrate the availability of resources and working capital required to complete the Project. It is desired that the firm have a Working Capital Ratio greater than 1:0 positive profitability for the current or immediate fiscal year and a Return on Assets Ratio greater than 1%.

- 2. Name and address of firm preparing attached financial statement and date thereof. Is the attached financial statement for the identical organization named above? Explain.
- 3. Will the organization whose financial statement is attached act as guarantor of the contract for construction?
- 4. Provide name, address, and phone for bank reference.
- 5. Surety: Name of bonding company, name and address of agent. Provide evidence of bonding capacity consistent with the estimated budget and ability to obtain payment and performance bonds for the Project. The CMAR will be required to bond on the guaranteed maximum price for the Project. The Surety Company must (a) be permitted to do business in the State of Arizona, (b) have a record of successful operation for five (5) years, and (c) have an A.M. Best rating of A+ or A. Provide a letter from your Surety.

6. Insurance: Name of workers compensation, general liability, and commercial auto liability insurance companies, name, address, agent, phone number. Respondents wishing to preserve confidentiality of the information requested by this question should provide a separate envelope labeled "Confidential – Financial."

Provide the following litigation history.

- 1. The CMAR must have an acceptable history of working proactively to avoid formal dispute resolution procedures including arbitration, litigation or formal mediation (hereinafter collectively referred to as litigation) with owners in providing CMAR services. Describe all litigation (including the court and location) of any kind involving Respondent CMAR firm, its officers or directors within the last 5 years.
- 2. Claims and suits (if the answer to any of the questions below is yes, please attach details).
 - a. Has your organization ever failed to complete any work awarded to it?
 - b. Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?
 - c. Has your organization filed any lawsuits or requested arbitration concerning construction contracts within the last five years?
 - d. Have there been any complaints filed with the Register of Contractors against the CMAR firm, its officers or directors, and if so what were those complaints?
- 3. Within the last five years, has any officer or principal or your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details).
- 4. Has a surety company finished a project or paid a claim relative to any project or individual identified in the SOQ within the last five years? If so, explain the circumstances, resolution, and status.
- 5. Have there been civil or criminal violations of the Occupational Safety and Health Act; the Contractor's State Licensing law; any equal opportunity employment statutes; any federal or state law governing the payment of wages or benefits, or income tax, or FICA, or disability insurance withholding; against your organization? If so, explain the circumstances, resolution, and status.

B. Relevant Experience

(20 points available)

This information should relate both to the Company as a whole and to the specific team members who will be involved in this project.

- 1. List the categories of work that your organization normally performs with its own forces.
- 2. List any subcontractors in which your organization has some ownership and list the categories or work those subcontractors normally perform.
- 3. Demonstrate knowledge and working relationships with the local subcontractor community.
- 4. Demonstrate previous and current experience with School Districts and similar projects.
- 5. Demonstrate knowledge of and experience with working on the Navajo Nation on similar projects.

List major new projects (at least five of the most recent examples of similar work) constructed by your organization over the last five years and indicate their relevance to the Project. Please identify the following for each project:

- 1. Key staff from your firm assigned to the project (indicate if they are being recommended on this project).
- 2. Name and location of the project.
- 3. Manner in which your firm was selected.

Request for Qualifications for TCUSD K-8 CONSTRUCTION CMAR Services Tuba City Unified School District No. 15 RFQ # 15-09-18

- 4. The nature of the firm's responsibility on the project.
- 5. The service you provided (general contractor with bid selection, construction manager with qualification selection and GMP, etc.)
- 6. Scheduled and actual completion date of the project.
- 7. Size of project provide cost and square feet.
- 8. Any variations from the GMP initially proposed to the owners and reasons for variations.
- 9. Amount of any contingency returned to the owner at completion.

C. Concepts for working as a CMAR

(10 points available)

(experience in the private sector with negotiated GMP projects may be applicable)

- 1. Describe your organization's concepts for working in a team relationship with the District and Architect during the design and construction of major projects. Describe your organization's methods for estimating costs, and for scheduling during the design/documents phases. Explain which (one or more) of those projects listed above that best exemplifies these concepts and experience.
- 2. Cost Estimates

Attach a sample conceptual cost estimate prepared during the design phase of a project, and a sample of the final cost estimate/breakdown used to fix the contract amount for the construction of the same project. (The identity may be concealed; the intent is to see the nature and format).

3. Savings/Contingencies

Describe recent projects (educational preferred) and how disposition of savings and contingencies were handled after project completion.

4. Cost Information

Is your firm prepared to make all cost information during design and construction available to the District?

- 5. GMP
 - Describe how your firm would propose establishing the GMP for the Project and at what stage of completion of design. Describe how the firm proposes to work as the District's representative during pre-construction services and then, as the Project is converted to a GMP, as the General Contractor and how the firm will prevent any conflict of interest decisions that would be in the firm's favor.
- 6. The firm's scheduling system and costs control system shall be described. Methods for assuring subcontractor's adherence to schedule shall be highlighted. A comparison of the firm's project profile shall indicate their ability to hold to original schedules and budgets. The following questions shall be addressed:
 - a. Do you use and provide computer-generated schedules for the management of construction?
 - b. To what level of detail should a construction schedule be defined? How do you schedule the processing of shop drawings and other submittals?
 - c. How do you coordinate development of schedule information from subcontractors?
 - d. State experience in handling crew loading and coordinated construction schedules.
 - e. State experience in cost loading of schedules.
 - f. Attach a sample schedule which best illustrates your overall scheduling capabilities.
 - g. Attach at least two pages of a schedule of values from a project which best illustrates the level of detail you provide (the identity of the owner/project may be concealed.)

D. Demonstrated Experience with Similar Conditions and Relevant Construction Techniques (10 points available)

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The Tuba City area has characteristics such as soils conditions, climate, labor, and transportation that distinguish it from many other portions of Arizona. Describe any experience that will give the Respondent the ability to be aware of and respond knowledgeably to potential site-specific issues.

E. Project Staff

(10 points available)

Identify the specific Project Manager, Estimator, and Superintendent who would work on the Project. Provide a resume for each individual. Include an organizational chart including office staff and onsite staff. It is the intent of the District to insist that those indicated as the project team in the SOQ actually execute the Project. Describe the capabilities of your staff to provide the technical services required for: options analysis, design review, budget estimating, value engineering, life cycle cost analysis, construction scheduling, constructability analysis, cost control and quality control.

Provide brief resumes of key persons to be assigned to the Project including at a minimum the following:

- 1. Name and title.
- 2. Job assignment for other projects.
- 3. Percentage of time to be assigned to this Project.
- 4. How many years with this firm.
- 5. How many years with other firms.
- 6. Experience including types of projects, size of projects (dollar value and square footage of project), and specific project involvement.
- 7. Education
- 8. Active registrations (if any).
- 9. Other experience and qualifications relevant to this Project.
- 10. Note any project experience that was fast-tracked.

F. Current Workload

(5 points available)

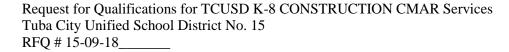
List the major construction projects your organization has in progress. Provide the following for each project:

- 1. Key staff from your firm assigned to the project (indicate if they are being listed on this project).
- 2. Name, location, and owner of the project.
- 3. Manner in which your firm was selected.
- 4. The nature of the firm's responsibility on the project.
- 5. Name, address, fax number and telephone number of the architect.
- 6. Name, address, fax number and telephone number of project owner's representative.
- 7. The service you are providing (general contractor with bid selection, negotiated GMP contract in the private sector, construction manager with qualification selection and GMP, etc.)
- 8. Scheduled and actual completion date of the project or identification of point on schedule and whether or not on schedule.
- 9. Size of project provide cost and square feet.
- 10. Percent complete and scheduled completion date.

G. References

(10 points available)

For the completed projects listed at B and other sections above, identify a representative of the owner and a representative of the architect (provide name, phone/fax numbers) who are willing references regarding your organization's services. At least five references must be provided. As these numbers will be called and references checked, please verify that all numbers and contacts are up to date and accurate at the time of your submittal. Results will be provided to the Selection Committee. Respondents are cautioned that



listing references that cannot be contacted with the indicated information will result in loss of the available points.

H. Safety Record

(5 points available)

Provide your firm's Experience Modification Rate for past 3 years, note number of OSHA recordable cases, lost workdays, restricted workdays and fatalities in the last 3 years. The CMAR must have an Experience Modification Rating of 1.0 or less. Estimate the approximate number of employee hours worked by your firm in these 3 years. Please provide a summary of your safety plan.

I. Information Management Plan

(5 points available)

Present a plan setting forth the approach and program for information management, document control, records management, stimulating bidding by the engagement of local trade contractors, project status reporting and project administrative services for owners and subcontractors. Provide a list of Arizona sub contractors with whom you have had experience and by what method you are planning to pre-qualify them for this Project.

J. Local Participation

(5 points available)

This project has the potential to be of social and economic benefit to the Tuba City community. The District desires maximum practical local participation in the project. Describe the intended approach, if any, to actively promote utilization of local resources and labor. Describe your experience in working with the Office of Navajo Labor Relations.

K. Subcontractor Selection Plan

(10 points available)

Present a Subcontractor Selection Plan that demonstrates a means of selecting subcontractors that will be based on a combination of qualifications and price and that conforms to A.A.C. R7-2-1107(B)(4)(b); R7-2-1108(B)(11); R7-2-1112(G).

L. Supplemental Forms Must Be Included With SOQ

(No points assigned)

The Respondent will submit the following forms with their SOQ:

Non-collusion Affidavit Addendum Receipt Acknowledgement

VII. INTERVIEWS

After the Respondents have been evaluated based on their written SOQ submissions, three to five Respondents with the highest scores will be invited to participate in interviews as allowed by A.A.C. R7-2-1108(B)(4)(c). This discussion shall be a total of 45 minutes, with a 15-minute oral presentation of method of approach by the Respondent's project staff, 15 minutes of questions and 15 minutes of discussion. The Respondents selected for discussions will be expected to address the items listed below. The Selection Committee will objectively evaluate each Respondent's abilities in accordance with the criteria listed below and assign any available points as indicated.

1. <u>Management Method of Approach for Furnishing the Required Pre-construction and Construction Services</u>

(25 Points available)

The Respondent shall demonstrate its understanding of the project, the site, local practices, codes and ordinances, local subcontractors, and suppliers as an indication of its ability to contribute to the design and budget management process and deliver quality workmanship in an effective and timely manner. The Respondent shall demonstrate verbally and graphically its plan for performing the Project, documenting the services to be provided and showing the interrelationship of all parties. Explain your approach to scheduling methods, management services, quality assurances, inspection, cost control, and safety programs. Describe the functions and capabilities of your computer based project management and information system and provide examples of progress reports.

2. <u>Staff Method of Approach for Furnishing the Required Pre-construction and Construction Services</u>

(20 Points available)

The Respondent leadership shall present the actual staff to be assigned to this Project, with whom the District will be directly working; each shall personally describe their ability and experience and indicate their approach to fulfilling their function and role on this Project.

3. Method of Approach for Furnishing the Required Cost Control Services (20 Points)

As part of its project approach, Respondent shall describe knowledge and experience in the evaluation of building systems, construction techniques, and the recommendation of materials to create an optimum value in meeting the design and budget requirements.

4. <u>Method of Approach for Furnishing the Required Project Scheduling Services</u> (20 Points)

As part of the project approach, Respondent shall present a scheduling methodology for effectively managing and executing the work in the optimum time. The Respondent shall indicate its procedure for scheduling and for compliance controls. The Respondent shall describe any representative current projects and the projected versus the actual schedule for each.

5. Method of Approach to Ensure Fiscal Integrity (20 Points)

Demonstrate an understanding of and method of approach in ensuring fiscal integrity of the project, including as it specifically relates to open book, a detailed schedule of values and preparation of and providing back-up for pay applications.

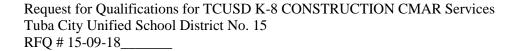
6. Subcontractor Selection Plan

(15 points)

Explain the proposed Subcontractor Selection Plan. Demonstrate that it will provide a means of selecting subcontractors that will be based on a combination of qualifications and price and that it will conform to A.A.C. R7-2-1107(B)(4)(b); R7-2-1108(B)(11); R7-2-1112(G).

Quality Management Manual

At the time scheduled for its discussions, each Respondent will be required to provide, in writing, a Quality Management Manual suitable for use in connection with the Project. The Manual must specify the processes to be used to assure the quality of design and construction, as well as checklists to be



followed by Respondent staff in its implementation and documentation during design and construction. The manual will be considered in scoring the proposed approach for each of the four factors described above.

Safety and Health Management System Manual

At the time scheduled for interviews, each Respondent will be required to provide, in writing, a Safety and Health Management System Manual suitable for use in connection with the Project. The Manual must specify the processes to be used by the CMAR to assure the safety of all persons at the Project site, identify by name the persons responsible for Project Site safety, as well as checklists to be followed by CMAR staff in the implementation and documentation of the System, and shall comply in all respects with all applicable Federal and State law. The manual will be considered in scoring the proposed Management Method of Approach for Furnishing the Required Pre-construction and Construction Services described above.

Form of Agreement

The District will prepare Agreements for CMAR Services to be used in connection with the Project. A review copy will be provided to each Respondent listed for interviews prior to the interview. At the time of the interview, each Respondent will be required to provide, in writing, a statement of concurrence with the terms and conditions of the Agreements, or, a statement of any specific exception(s) to the terms and conditions of the Agreements. Exceptions may be considered in scoring under appropriate criteria. There shall be no express or implied intent to contract until expressly stated in writing by District, an award is made, and all conditions stated herein are satisfied.

Final Scores

Final scores shall be tabulated by adding each Respondent's scores from the SOQ Review (Section VI) and the Interview (Section VII) for a total score to be used in establishing the final ranking and list.

VIII. OTHER PROVISIONS

CERTIFICATION

By submission of the SOQ the Respondent certifies that:

- 1. The Respondent has not paid nor agreed to pay any person, other than a bona fide employee, a fee or brokerage resulting from the award of any contract under this RFQ.
- 2. The information provided in this SOQ has been arrived at independently, without consultation, communication or agreement with any other firm for the purpose of restricting competition.
- 3. If awarded a contract, the Respondent will not discriminate against any employee or applicant for employment.
- 4. The Respondent is duly licensed for the type of work described in this RFQ; and will comply with all applicable legal provisions as set forth in the Arizona Revised Statutes, Arizona Administrative Code, and all applicable federal, state, applicable tribal and county regulations, and understands these provisions are to be part of any contract awarded.
- 5. The Respondent shall comply with any applicable laws, rules, and regulations.

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RFO # 15-09-18	

AWARD

- 1. Selection will not be based on price. The District does not request nor shall it consider fees, price, man-hours or any other cost information at any point in the selection process. See A.A.C. R7-2-1106(B)(5). Any award will be made as will best promote the public interest and the needs of the District taking into consideration the qualifications of the firm submitting the SOQ; the responsiveness of the SOQ in meeting the requirements and specifications, services to be furnished and their conformity to the specifications; contractual requirements and any additional specific criteria for evaluation included in this RFQ. Only the District is in a position to determine its own best interest; therefore, the District shall be the sole judge in determining the quality and appropriateness of the services proposed. Their decision shall be final.
- 2. The District reserves the right to make awards at any time within ninety (90) days after the date of the opening, during which period SOQs may not be withdrawn unless authorized by the District.

MISCELLANEOUS TERMS AND CONDITIONS

- 1. The District reserves the right to award the contract to the next most qualified Respondent if the successful Respondent does not execute a contract with the District Governing Board, or if an acceptable fee cannot be negotiated.
- 2. The District does not discriminate in admission or access to or treatment or employment in its programs and activities based on race, color, religion, age, sex, national origin, marital status, handicap or any other reason prohibited by law.
- 3. Any interested party may protest a solicitation issued by the District, or the proposed award, or the award of a District contract. Any protest must be submitted in conformance with A.A.C. R2-7-1141 through R2-7-1153. Any protest must be filed in writing with the District Director of Business and Finance. Any protest must contain the following information:
 - a. The name, address and telephone number of the protester;
 - b. The signature of the protester or the protester's representative;
 - c. Identification of the solicitation or contract number;
 - d. A detailed statement of the legal and factual grounds of the protest including copies of relevant documents; and
 - e. The form of relief requested.

Protests based upon alleged improprieties in a solicitation that are apparent before the closing time and date for receipt of initial SOQ shall be filed before the time and date for receipt of initial SOQ. Failure to file such a protest within that time shall constitute a waiver of the protest. Protests concerning improprieties that do not exist in the initial solicitation but that are subsequently incorporated into the solicitation shall be filed by the next closing date for receipt of SOQ following the incorporation. Failure to file such a protest within that time shall constitute a waiver of the protest. A protest of a proposed award or of an award must be filed within ten days after the protester knows or should have known the basis of the protest. Failure to file such a protest within that time shall constitute a waiver of the protest.

- 4. This is merely a solicitation for qualifications and shall not be construed as an offer to contract or as intent to enter into a contract. There shall be no enforceable contract or intent to contract until such time as it may be expressly stated by the District, and all prior conditions are addressed, including, but not limited to, bonding and insurance requirements, and a written contract is fully executed by the parties.
- 5. The District, by written notice, may terminate any contract that may be issued related to this RFQ if it is found by the District that gratuities, in the form of entertainment, gifts or otherwise, were

- offered or given by contractor or any agent or representative of contractor, to any officer or employee of the District with a view toward securing an order or securing favorable treatment with respect to the awarding or amending, or the making of any determinations with respect to said contract. In the event the contract is canceled by the District pursuant to this provision, the District shall be entitled, in addition to any other rights and remedies, to recover or withhold from the contractor the amount of the gratuity.
- 6. For any contract that may be issued related to this RFQ no subcontract shall be made by the contractor with any other party for furnishing any of the services herein described and to be contracted for without the advance written approval of the District. All subcontracts shall comply with Federal, State, and other applicable laws and regulations that are applicable to the services covered by the subcontract and shall include all terms and conditions set forth herein which shall apply with equal force to the subcontract, as if the subcontractor were the contractor referred to herein. Contractor is responsible for contract performance whether or not subcontractors are used. When authorized to subcontract for services, the contractor agrees to utilize written subcontracts and to submit a copy of each to the District within thirty days of the effective date of the subcontract.
- 7. No right or interest in this solicitation and/or any contract that may arise from this solicitation shall be assigned by the Respondent, and no delegation of any duty of the Respondent shall be made, without the prior written consent of the District. Any attempted assignment or delegation shall be wholly void and totally ineffective for all purposes unless made in conformity with this paragraph.
- To the fullest extent permitted by law, the Respondent shall defend, indemnify and hold harmless the District and its agents and employees from and against claims, damages, losses and expenses, including but not limited to attorneys' fees, court costs and the cost of appellate proceedings, arising out of or in any way related to, in whole or in part, by reason of any act, omission, professional error, fault, mistake or negligence of the Respondent, its employees, agents, representatives, consultants or subcontractors, or their employees, agents, or representatives in connection with or incidental to the performance of any work relative to this solicitation and/or any contract that may arise from this solicitation. Provided that such Respondent's duty to defend, indemnify and hold harmless the District shall arise in connection with any claim, damage, loss or expense that is attributable to bodily injury, sickness, disease or death, or to injury to or destruction of tangible property (other than the work itself) including loss of use resulting there from, but only to the extent caused in whole or in part by any fault, negligent act, or omission of the Respondent, anyone directly or indirectly employed by them or anyone for whose acts they may be liable, regardless of whether or not such claim, damage, loss or expense is caused in part by a party indemnified hereunder, including the District. Such obligation shall not be construed to negate, abridge, or reduce other rights or obligations of indemnity, which would otherwise exist as to a party or person described in this paragraph. In claims against any person or entity indemnified under this paragraph by an employee of a Respondent, its subconsultants or subcontractors or anyone directly or indirectly employed by them or anyone for whose acts they may be liable, the indemnification obligation under this paragraph shall not be limited by a limitation on amount or type of damages, compensation or benefits payable by or for the Respondent or its sub-consultants or subcontractors under workers' compensation acts, disability benefit acts or employee benefit acts.
- 9. The captions and headings in this document are for convenience, enjoyment, and ease of personal use only, and in no way define, limit or describe the scope or intent of the document.
- 10. Neither party shall be held responsible for any losses resulting if the fulfillment of any terms or conditions are delayed or prevented by any other cause not within the control of the party whose performance is interfered with and which, by exercise of reasonable diligence, said party is unable to prevent.

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- 11. This process shall be governed by the laws of the State of Arizona, lawsuits pertaining to the contract may be brought only in the courts in the State of Arizona, and venue shall be in the county in which the work is actually constructed or to be constructed. Respondent and District agree that the Uniform Commercial Code as adopted by the State of Arizona shall fully apply.
- 12. Any final contract that may arise from this solicitation must comply with all Federal and State laws and regulations and is subject to termination by the District. In addition, all agreements are subject to review by District counsel, the County Attorney, and/or the Arizona Attorney General.
- 13. The provisions of this RFQ are severable to the extent that any provision or application held to be invalid shall not affect any other provision or application that may remain in effect without the invalid provision or application.
- 14. If an award is made, all parties to the Agreement, for valuable consideration exchanged, agree that the sole and exclusive means of resolving disputes under any such award and agreement shall be the procedure set forth in A.A.C. R7-2-1155 through R7-2-1185.
- 15. If a person of Respondent's firm has been debarred, suspended or otherwise lawfully prohibited from participating in any public procurement activity, the person or firm shall disclose that information in its SOO. Failure to do so shall result in rejection of the SOO.
- 16. The offer of a person or firm that is currently debarred, suspended or otherwise lawfully prohibited from any public procurement activity shall be rejected.
- 17. The selected CMAR may or may not self-perform work, and will be responsible for construction means and methods for delivery of the completed work.

ATTACHMENT A

TUBA CITY UNIFIED SCHOOL DISTRICT NO. 15

SCOPE OF WORK

A non-inclusive list of specific major items and work that must be included in the NTE GMP is set forth below. The list is not to be considered all-inclusive and all items and work necessary to fulfill the intent of the overall effort are to be provided within the GMP as well:

- 1. Demolition of any existing improvements.
- 2. Construction of new K-8 schools.
- 3. Foundation construction.
- 4. Site development and construction.
- 5. All Plumbing mechanical and operating equipment such as Heating/Cooling (HVAC), etc.
- 6. Utility extensions and connections, including but not limited to water, sewer, fire line, electrical, gas, telephone, cable TV and special systems extensions and connections.
- 7. Construction phase utilities
- 8. Landscaping.
- 9. Professional fees and reimbursable expenses of CMAR's consultants.
- 10. Mechanical and electrical systems
- 11. Special systems, including but not limited to:
 - Design of systems
 - o Incoming service and internal distribution backbone and cabling (voice, data, fiber, ethernet, cable tv),
 - o Control electronics, telephone instruments, etc.
- 12. Construction surveys and investigations (including Bluestaking).
- 13. Construction quality control.
- 14. Acquisition of any and all required permits from Federal, state, county, local agencies, and tribal entities as may be applicable.
- 15. Procurement, provision, and management of construction inspection and documentation to ICBO standards. This shall be performed by qualified parties provided by CMAR.
- 16. Procurement and management of normal and customary construction materials testing. Testing and documentation shall be performed by a qualified third party to ICBO standards. In general, the District will directly reimburse the actual and appropriate costs of such testing.
- 17. Inflation and escalation as required.
- 18. All liability and builders risk Insurance per minimum statutory requirements.
- 19. Bonding.
- 20. Applicable taxes.
- 21. Coordination and cooperation with any and all other entities participating in construction activities.
- 22. Complete "as-built" documentation.
- 23. Start-up, commissioning, and testing of all systems; and District staff training in operation.
- 24. General conditions.
- 25. CMAR's own construction contingencies.
- 26. A District discretionary contingency allowance in an amount to be stated in the GMP, to be used at the sole discretion of the District.

Request for Qualifications for TCUSD K-8 CONSTRUCTION	ON CMAR Services
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RFQ # 15-09-18	

ATTACHMENT B

TUBA CITY UNIFIED SCHOOL DISTRICT NO. 15 NOTICE OF REQUEST FOR QUALIFICATIONS

The Office of Business and Finance of the Tuba City Unified School District No. 15, at the direction of the Governing Board, is requesting a Statement of Qualifications for:

CONSTRUCTION MANAGER AT RISK PRE-CONSTRUCTION AND CONSTRUCTION SERVICES for the TCUSD K-8 CONSTRUCTION RFO # 15-09-18

In order to have your SOQ considered, it must be submitted in a sealed container, clearly labeled "Statement of Qualifications for Construction Manager at Risk Services, RFO # 15-09-18", for TCUSD K-8 CONSTRUCTION, submitted by [Respondent], due January 13, 2015, 1:00 p.m. local time". Sealed SOQs will be received until 1:00 P.M. LOCAL TIME, 2015, at the Tuba City Unified School District # 15 District Office of Business and Finance located at PO Box 67, Main Street, Tuba City Main Street, AZ 86045. SOOs shall be time and date stamped upon receipt by the Office of Business and Finance. Time of SOQ arrival will be recorded from the Office of Business and Finance clock. Any SOQs, modifications or withdrawals received by the Office of Business and Finance after the time and date scheduled for SOQ opening will not be considered, unless the SOQ, modification or withdrawal would have been timely received but for the action or inaction of District personnel and is received before contract award. Timely received SOQs and modifications will be opened publicly at 1:30 P.M. LOCAL TIME, At the district office Board Room, and the name of each Respondent firm or individual submitting a SOQ shall be recorded. The record shall be made available for public inspection. A Pre-Submittal Conference is scheduled for TCUSD K-8 CONSTRUCTION, on January 6, at 11:00 A.M. LOCAL TIME in the District office board room in Tuba City. Attendance by each interested Construction Manager at Risk firm is strongly encouraged, but is not mandatory. However, any interested party will be responsible for conforming to all information distributed at the conference.

All information and SOQs submitted will be made available for public inspection following the award of a contract, except any portion of a SOQ that the firm or individual has requested, and the District concurs, shall remain confidential from and after the time of SOQ opening, unless otherwise required by law. All SOQs are subject to all Terms and Conditions contained in the RFQ Package. The District reserves the right to cancel this request or reject any or all SOQs in whole or in part if it is advantageous to the District. RFQs may be obtained at the following locations:

Tuba City Unified School District No. 15	Wayne Nez, Sr. (Project Manager)
Office of Business and Finance	PO Box 67
PO Box 67	Tuba City AZ 86045
Tuba City AZ 86045	Phone 928 283-1001
Phone 928 283-1001	

The RFQ is also available at www.tcusd.org Interested parties who acquire the RFQ via the Internet are responsible for notifying the Project Manager in writing if they wish to receive addenda. RFQs will not be faxed or mailed.

ATTACHMENT C

SELECTION ACTIVITIES SCHEDULE

Following is the sequence of events and anticipated schedule for this selection process. This schedule is subject to change at the discretion of the District.

Scheduled Activity	Anticipated Date
Issue RFQ	December 15, 2014
Pre-submittal conference	January 6, 2015 11:00 AM MST
Due date for RFQ responses	January 13, 2015 1;00 PM MST
Interview list selection and notification	January 13,14, 2015
Interviews Negotiation of Pre-construction Services contract	January 20, 2015 January 20-27, 2015
Award of Pre-construction Services by Governing Board	February 3, 2015
GMP Negotiations	February- May, 2015
Anticipated Start of Construction	June 1, 2015
Substantial Completion Date	June 29, 2016

Request for Qualifications for TCUSD K-8 CONSTRUCTION CMAR Services
Tuba City Unified School District No. 15
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ATTACHMENT D

NON-COLLUSION AFFIDAVIT

State of Arizona County of)		A ffigure	
Company Name			, Amant.	
TheAuthorized Sig	nature's Title		·	
Authorized Signatu	ire's Name			
The persons, corpo deposes and says:	ration or company who	o makes the accompar	nying SOQ, having first beer	n duly sworn,
herein named and t solicited any other to refrain from sub	hat the persons, corpor persons, corporation or mitting, and that the pe	ration or company har company to put in a ersons, corporation or	in the interest or behalf of a s not directly or indirectly in sham submittal, or any perso company has not in any man ns, corporation or company.	nduced or on, corporation nner sought by
Title				
	orn to before me this, 20			
Signature of Notary	y Public In and For the			
County of		-		
State of		-		

Request for Qualifications for TCUSD K-8 CONSTRUCTION	CMAR Sei	vice
Tuba City Unified School District No. 15		
RFQ # 15-09-18		
(My commission expires	, 20)

ATTACHMENT E

Addendum Receipt Acknowledgement Form

CONSTRUCTION MANAGER AT RISK SERVICES RFQ # 15-09-18___

	, a Construction Manager at Risk Responden
interested in being selected to perform	rm the services contract described in RFQ # 15-09-
18 affirms that the following	ng Addenda have been received and that the information
contained in the addenda has been in	ncorporated in formulating its Statement of Qualifications.
By:	
Printed name:	
Title:	
Date:	
Addenda received:	
1	, dated
2	, dated
3	, dated
4	, dated
5	, dated